





# Panaga Golf Club Mission

- To implement a long-term programme of course and facility improvements in order to realise a number of significant aspirations.
- With the ultimate aim to develop a Championship Golf Course that could stage an International PGA event on or after 2007.



# Panaga Golf Club Aspirations

- To provide the Members with a safe Golf Course.
- To make the Panaga Golf Course a 'fair' test of Golf.
- To have the Course rated as a Par 72.
- To develop two existing holes into two new Par 5's.
- To simplify and improve the hazards on the Course.
- To develop the Golf Driving Range facility.



# PGC - 5 Year Plan 2001-2006

In order to achieve our aspirations, a 5 Year Plan was developed. This required the implementation of new strategies in a number of areas, including the following:

- Membership
- Golf Course Maintenance
- Golf Course Design / Facilities



# Membership

- PGC Membership (total) is currently 663.
- This is a decrease of 6.6% over 2001/2002.
- At the start of the 5 Year Plan, I had forecast a 20% drop in Membership over the 5 Year Period of the Plan. Currently there has been only a 1% decrease.
- In 2002 the PGC took the decision to raise subscription BND\$5 to BND\$30 per month.
- In view of tight budgets for 2003, in particular, on Capex, the PGC subscription may need to be increased in line with the 5 year plan in order to maintain and continue to improve the Panaga Golf Club.



# Golf Course Maintenance

- The Maintenance Contract was awarded in November 2002 to Syarikat Haji Yacob Tarudin.
- The new Maintenance Contract began on 1<sup>st</sup> April 2003.
- The new Maintenance Contract is for 3 years, with two 1 year rollovers.
- The new Maintenance Contract includes:
  - ◆ A qualified Greenskeeper.
  - ◆ All new golf maintenance equipment.
  - ◆ A step change in the quantity and quality of the golf course maintenance equipment.

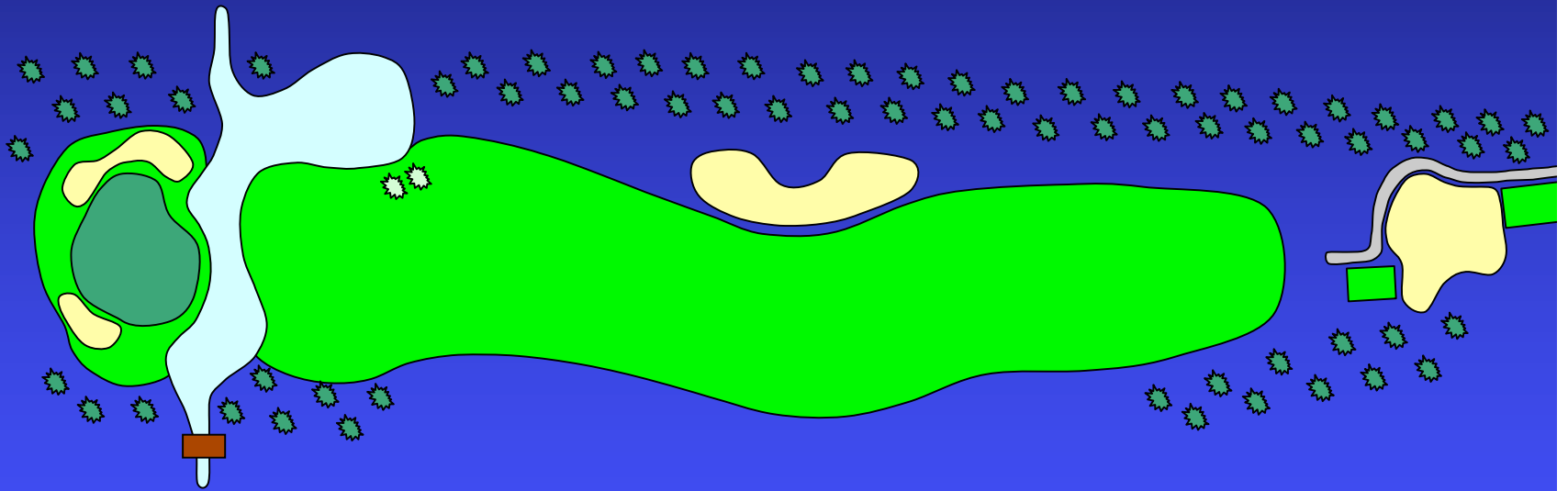


# Golf Course Design / Facilities

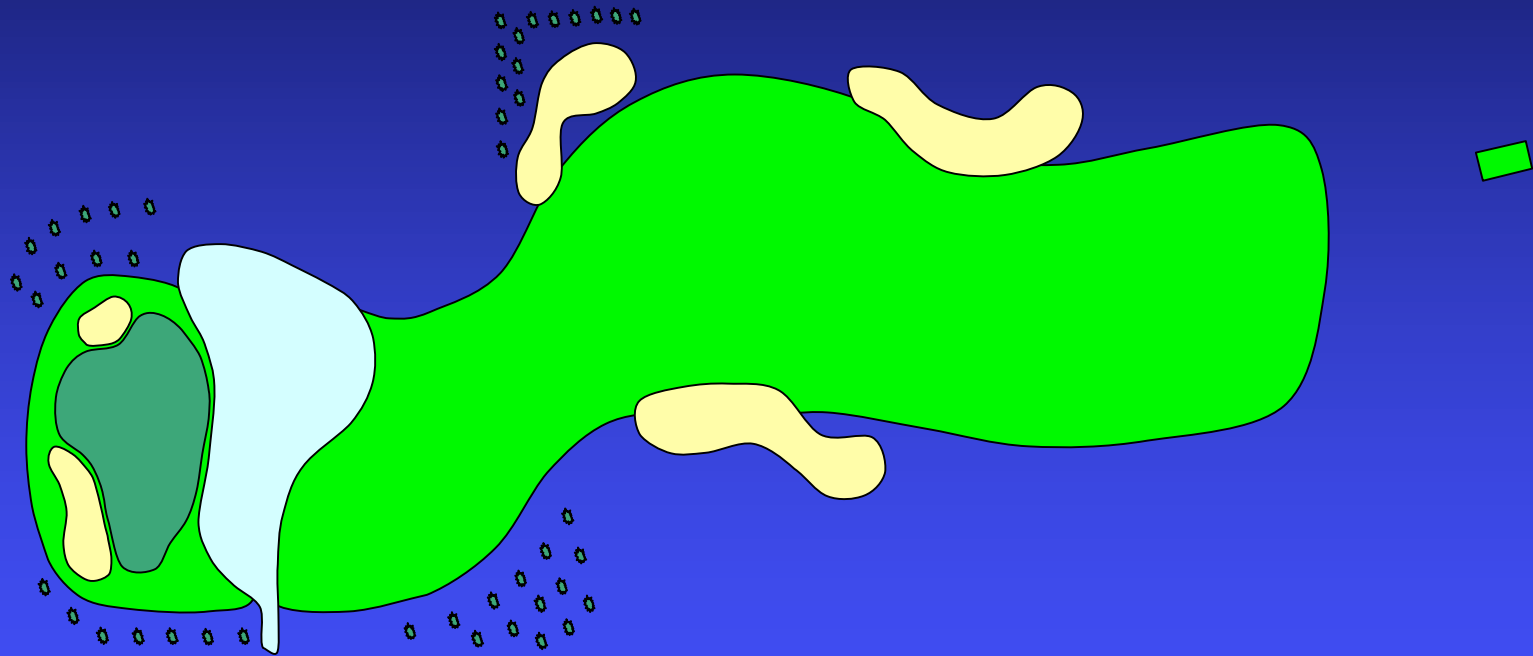
- Safety is of prime concern to the PGC. In line with this, the 1<sup>st</sup> / 9<sup>th</sup> Hole Swap is currently ongoing. In addition, there will be a phased approach to fencing the Golf Driving Range, the realignment of tee boxes and fairways.
- The PGC has initiated a Flood Management Project. Phase 1 is currently ongoing.
- Changes will continue to be made to the Golf Course to make it 'fair to all, but to take account of the changes in technology and golf course design. This will include, but not limited to, increasing the size of some of the greens, building new tee boxes and improving the irrigation and drainage system.
- The PGC wishes to significantly change 4 holes.
  - ◆ Make the current 8<sup>th</sup> into a par 5.
  - ◆ Make the current 14<sup>th</sup> into a par 5.
  - ◆ Make the current 16<sup>th</sup> into a par 4.
  - ◆ Make the current 17<sup>th</sup> into a par 3.



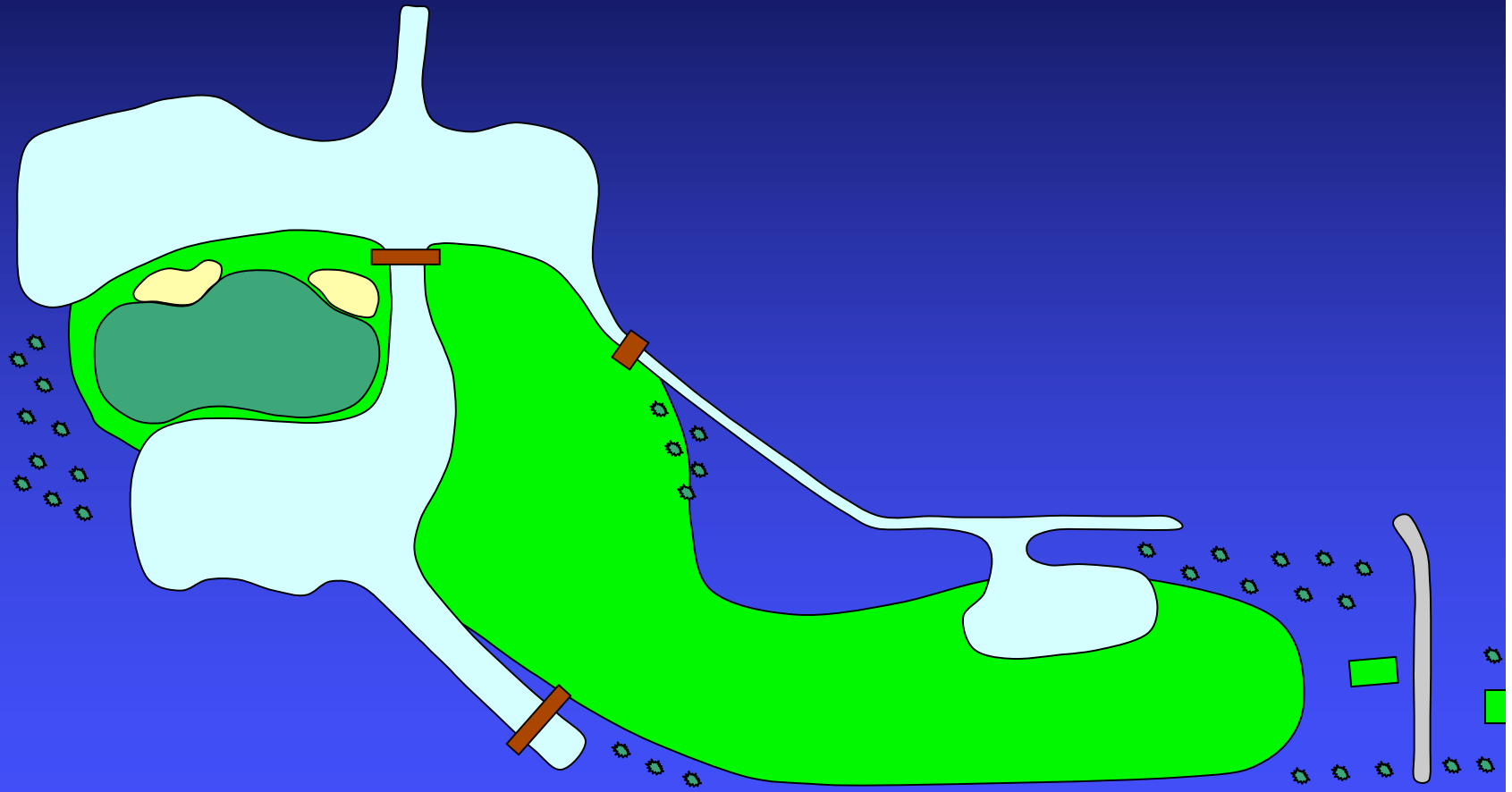
# New 8<sup>th</sup> Hole



# New 14<sup>th</sup> Hole

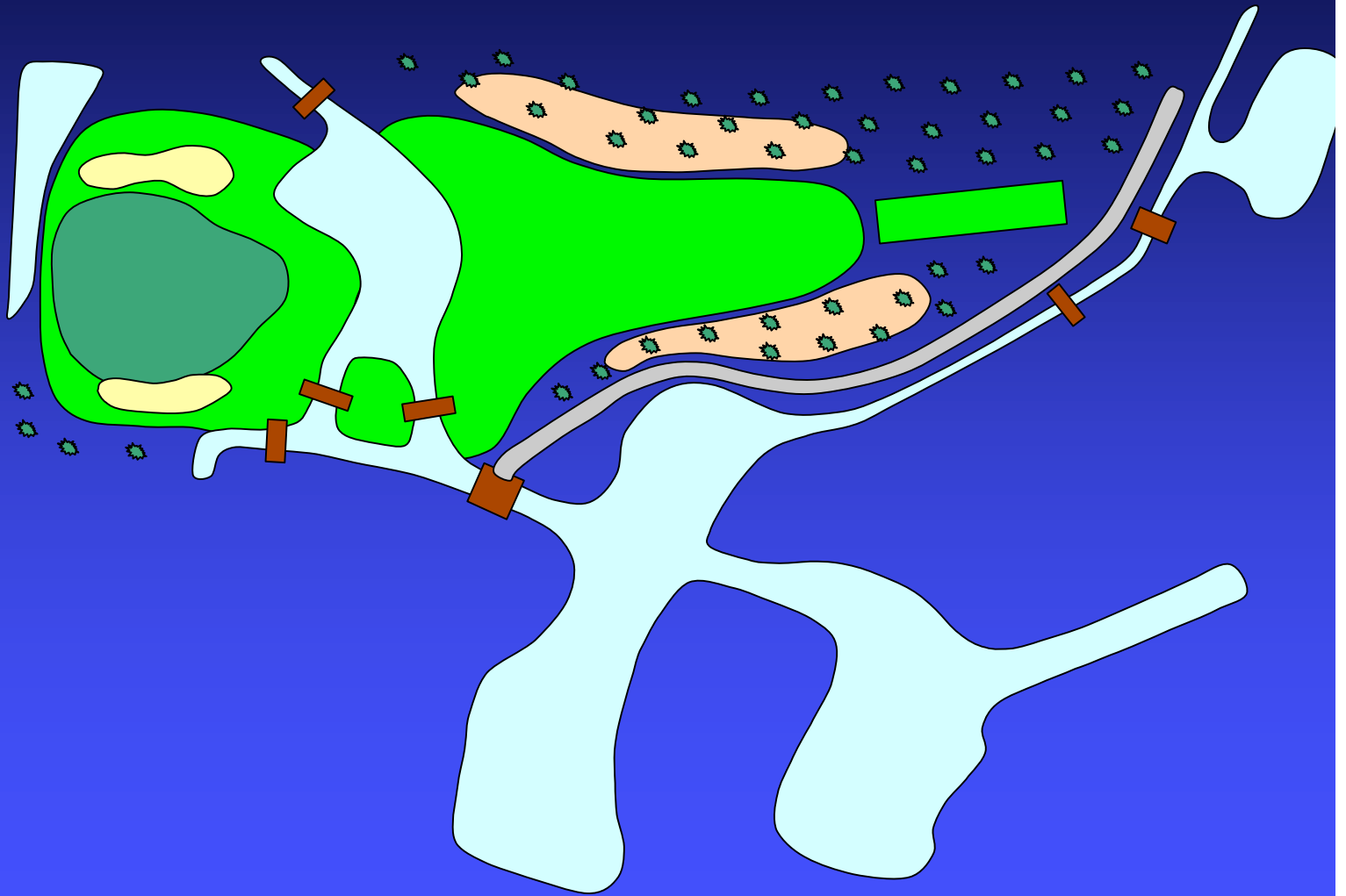


# New 16<sup>th</sup> Hole





# New 17<sup>th</sup> Hole





# 2002-2003 Projects

## Safety

- Swap 1<sup>st</sup> Hole with 9<sup>th</sup> Hole.
- Realignment of Tee Boxes (6<sup>th</sup> & 8<sup>th</sup>).
- Golf Driving Range – fencing (April 2003).
- Fairway re-shaping (8<sup>th</sup>).



# 2002-2003 Projects

## Buildings

- New roof on the PGC Administration Office.
- Upgraded Maintenance Warehouse.
- Floor tiling around the PGC Administration & Driving Range.



# 2002-2003 Projects

## Course Improvements

- New and improved tee boxes (2<sup>nd</sup>, 4<sup>th</sup>, 5<sup>th</sup>, 6<sup>th</sup>, 7<sup>th</sup>, 8<sup>th</sup>, 13<sup>th</sup>) and tee box steps.
- New 10<sup>th</sup> Green.
- New gabion wall and reshaping of large & small ponds (2<sup>nd</sup>).
- New nurseries (x2). Nursery area now over 14,000sq ft.
- New bunkers (3<sup>rd</sup>, 4<sup>th</sup>, 5<sup>th</sup> & 10<sup>th</sup>), and closed bunkers (1<sup>st</sup>, 2<sup>nd</sup>, 4<sup>th</sup> & 5<sup>th</sup>).
- New Distance Markers.



# 2002-2003 Projects

## Administration

- Improved PGC Administration Office area.
- Upgrade of the PC's to a wireless LAN.
- The development of a PGC Management Database.
- PGC 2002 Questionnaire.



# 2003 – 2004 Projects

## Safety

- Completion of the 1<sup>st</sup> / 9<sup>th</sup> Hole Swap.
- New entrance to course (security / control).
- Driving Range – fencing.
- Driving Range – new bays.



# 2003 – 2004 Projects

## Buildings

- Develop plans for a new PGC Clubhouse.
- Renew / repair / relocate existing golf course shelters.



# 2003 – 2004 Projects

## Course Improvements

- 4<sup>th</sup> Tee Box Campaign.
- 5<sup>th</sup> Tee Box Campaign.
- 2<sup>nd</sup> Bunker Campaign.
- 1<sup>st</sup> Green remodelling.
- 3<sup>rd</sup> Green remodelling.
- 5<sup>th</sup> Green remodelling.
- 9<sup>th</sup> Green remodelling.
- Implementation of the PGC Flood Management Project.
- Repopulation of the golf course with young trees.



# Summary

## What has been achieved in 2002 / 2003?

- Safety
  - ◆ 1<sup>st</sup> / 9<sup>th</sup> Hole Swap ongoing with completion by year end.
  - ◆ The moving and realignment of a number of tee boxes away from busy roads (6<sup>th</sup> & 8<sup>th</sup> Holes).
  - ◆ New driving range fencing (due in April).
- Golf Course Improvements
  - ◆ New tee boxes & steps
  - ◆ New 10<sup>th</sup> green
  - ◆ PGC Flood Management Project
- Golf Course Management
  - ◆ New Maintenance Contract
  - ◆ A professionally qualified Greenskeeper
  - ◆ All new golf course maintenance equipment